

Retirement Community

To: Board of Directors

From: Paul Ewert, CEO

Date: December 2019 RE: Finance Report

For the month of November the Nursing Home average occupancy was 95.27 with a 12 month average of 95.11. We had a high occupancy of 100 and a low of 91. In Pleasant View we had a room occupancy of 32.93 of 35 or 94.1% with 1 unit having double occupancy. We have a 12 month average of 34.82 with double occupancy for 6 months. One of our independent living apartments was vacant, it has been made ready for occupancy and we are going through our list to find a new renter. It is a small unit and so we are having trouble finding someone to accept it. The ISL's have 1 opening in the Lake Apollo ISL and 2 at the West Ely ISL but we are not taking a loss because of it. We now have 4 opening in the 2 houses on campus. We are working through the process of converting the west house into an ISL with 4 individuals and having 8 individuals in the east house. This will give us full occupancy of both houses. Terrace had an average occupancy of 97.66 in November. With a 12 month average occupancy of 96.48 of 102

For the nursing home in November we had 31.47 private pay individuals, 54.6 Medicaid individuals, 2.83 Medicare, 1.57 managed care, 3.07 on hospice, and 1.73 Medicaid pending. We had a low occupancy of 91 and a high of 100.

Currently for the month of December the nursing home is averaging 97.44 individuals and Pleasant View is averaging 35.5 individuals.

For all organizations we are in the process of our annual audit and will have audit expenses for the next several months.

The nursing home had an unrealized gain of \$ 7,885. Our private pay census is up and our Medicare census is down so the private income is higher and Medicare is lower. That means that our Medicare related expenses like pharmacy and therapy are down. Our Dietary expenses were up about \$3000 which is usual for November, it will also be high for December, the holiday months. The accounting fees for our audit were \$8500 and our office supplies were high as we continue to replace computers. The big expense that caused us to be over our budget was employee benefits charges of \$42,000 above budget. This is related to health insurance costs. We cannot know if this is one individual or a number. Regardless we will receive reimbursement from our stop loss carrier of all funds over \$25,000 per person. This reimbursement may take a couple of months to process. Pleasant view had unrealized gain of \$2,916. Our audit expenses for the month were \$3,125. The large item of note is the Amortization expense of \$44,078. This relates to our refinancing of the Loan and is a one-time expense. We have a small independent apartment open and are working on filling it.

For November for the group homes there were no items of note financially.

For Terrace we had repair materials of \$3,300.

For Management we had audit expenses of \$600, and property expenses of \$2,165 for the property that is leased by the ISL's.

In regard to the law suit against the State for the reduction in our nursing home Medicaid rate a couple of years ago. There is a settlement in discussion that is working its way through the State offices. At this time the settlement would provide us with \$42,583.44. To date the suit has cost us \$1,811. While this is good news even after we get all the agreements we need it will still take a little time to process.

Total Liabliities and Capital	Fund Balance Profit (loss)	Total Liabilities Unrestricted Net	Stock Holders Equity Common stock & Retained Earnings	Long Term liability Long term debt Defered Income Asset Retirement obligation	Resident security deposits Total Current Liablities	Current Liabilities Current Maturities long term debt Accounts Payable Accrued Payable Due to Related parties Resident Trust Fund	Investments Security Deposits Escrow Total Assets Liabilities and Net	Assets Limited as to Use Property and Equipment, Net Other Assets Investment in Affiliated	Current Assets Cash and Equivalents Accounts Receivable Short Term Investments Prepaid Expenses Due from Related Misc Total Current Assets	Balance Sheets Assets
7,070,289.93	3,238,568.55 -51,165.92	3,882,887.30		2,033,897.43 362,117.61 60,780.00	11,695.00 1,426,092.26	193,550.77 526,869.51 252,879.13 427,042.22 14,055.63	139,054,48 7,070,289.93	25,825.63 4,069,509.76 157,954.70	160,377.60 1,097,811.38 1,257,230.91 32,109.34 72,086.46 58,329.67 2,677,945.36	November 2019 Mennonite Home Assn. Gr
1,145,599.81	937,589.31 75,648.32	132,362.18			132,362.18	59,785.83 67,316.45 343.59 4,916.31	8,993.64 1,145,599.81	4,916.31 250,793.22	190,771.84 168,941.76 73,134.00 6,008.15 442,040.89 880,896.64	Group Homes
1,056,221.05	-175,130.50 11,050.74	1,220,300.81	i.	962,479.33 53,324.00	34,061.37 204,497.48	118,912.41 26,886.20 9,071.54 15,565.96	34,061.37 658.76 1,056,221.05	94,796.52 679,016.29 157,954.71	1,834.36 52,658.00 14,990.24 20,250.80 89,733.40	Terrace
461,219.10	4,404.41	456,814.69	343,346.98		113,467.71	54,987.03 58,349.46 131.22	4,663.09 461,219.10	166,035.30	31,494.92 225,506.74 3,012.38 24,040.90 6,465.77 290,520.71	Management

Net I		Total					Oper										Oper							Comi
Net Income	Income tax expense	Total other income	IVIISC	Unrealizes L/G	Interst income		Operating Expense	Depriciation	Misc.	Interest	Tax and Benefits	Administration	Plant Operations	Support services	Nursing		Operating Revenue	Other	Management fees	Resident services	Medicaid	Medicare	Private	Combined P & L November 19
-\$28.181.63	se	\$12,862.34	\$1,083.33	\$7,885.40	\$3,893.61	Other Income	\$605,971.25	\$10,150.40	\$2,119.51		\$106,799.44	\$87,594.88	\$34,162.37	\$104,790.97	\$260,353.68	Expense	\$564,927.28	\$3,855.60			\$294,252.48	\$68,538.60	\$198,280.60	Nursing Home Revenue
-\$10.875.06		\$19,947.23	\$2,166.66	\$14,221.17	\$3,559.40		\$1,187,938.89	\$20,300.77	\$3,670.51		\$164,715.32	\$175,917.45	\$69,952.02	\$214,721.34	\$538,661.48		\$1,157,116.60	\$7,764.77			\$589,827.66	\$144,076.84	\$415,447.33	
-\$43 300 80		-\$40,883.14	-\$44,078.00	\$2,916.52	\$278.34		\$109,277.73	\$11,605.58	\$201.66	\$9,075.03	\$7,826.21	\$20,514.49	\$10,915.33	\$25,286.19	\$23,853.24		\$106,860.07	\$2,951.00		\$103,909.07				Pleasant View
-\$40 290 86		-\$38,665.77	-\$44,078.00	\$5,259.88	\$152.35		\$218,760.56	\$23,211.08	\$354.15	\$16,027.68	\$15,310.73	\$38,858.77	\$22,329.13	\$53,714.11	\$48,954.91		\$217,135.47	\$6,032.77		\$211,102.70				ē
¢21 507 /8		-\$42.66			-\$42.66		\$131,274.23	\$1,475.29			\$21,203.38	\$11,900.11	\$5,307.02	\$6,822.12	\$84,566.31		\$162,824.37	\$961.08		\$161,863.29				Group Homes
\$75 6/9 27		-\$73.42			-\$73.42		\$260,648.60	\$2,117.24			\$39,175.24	\$23,446.64	\$11,480.21	\$13,941.49	\$170,487.78		\$336,370.34	\$2,760.68		\$333,609.66				, i
50 620 06		\$2.11			\$2.11		\$52,320.15	\$12,079.02		\$3,507.28	\$7,257.90	\$13,090.12	\$16,385.83				\$54,953.00	\$729.00		\$54,224.00				Terrace
\$11 050 74		\$156.75			\$156.75		\$99,933.76	\$24,146.21		\$6,729.70	\$12,030.38	\$26,372.94	\$30,654.53				\$110,827.75	\$1,228.75		\$109,599.00				10
\$1 617 77	\$0.00	\$59.00	\$59.00	2			\$54,032.84	\$882.49	\$3,968.38		\$9,499.28	\$2,159.26	\$538.16	\$36,985.27			\$55,586.11	\$1,195.00	\$54,391.11					Management
\$4 404 41	\$0.00	\$298.34	\$298.34				\$108,030.92	\$1,765.02	\$6,211.67		\$18,819.91	\$5,259.06	\$655.12	\$75,320.14			\$112,136.99	\$2,390.00	\$109,746.99				yb.	ž

Mennonite Home Association Board Report

		FY	FY	2nd	September	October	November	12 Months
		17	18	2019	19	19	19	Average
	Huma	n Resources						4
FTE's Nursing Home		83.36	80.67	85.46	88.10	91.69	87.34	85.60
FTE"s Pleasant View		15.34	12.56	9.47	9.49	9.52	8.21	9.46
FTE's Group Homes		37.98	37.77	35.42	34.30	35.25	34.75	35.27
# new employees		10.42	10.10	7.67	11	8	8	9.67
	Menno	onite Home O	perational & Fi	nancial				9
Debt Coverage Ratio		0.3	0.55	0.76	2.22	3.06	-1.37	1.37
SNF Admissions		14.42	16.80	19.00	18	20	6	18.25
SNF Dismissals		11.75	14.60	16.00	12	15	17	15.33
SNF Deaths		3.42	3.10	3.33	9	3	5	4.25
% Medicare utilization		7.15%	7.22%	7.84%	6.03%	3.50%	2.97%	6.06%
% Medicaid utilization		59.44%	67.29%	65.48%	63.67%	63.57%	62.44%	65.26%
% Private utilization		32.23%	23.48%	24.61%	26.73%	31.38%	33.02%	26.53%
% Managed Care		1.18%	2.01%	2.07%	1.57%	1.55%	1.57%	2.00%
SNF Average Daily Census from 101 u	nits	88.23	88.57	94.47	97.83	95.71	95.30	95.11
Total SNF resident days		2684.00	2693.10	2867.00	2935	2967	2859	2893.08
SNF length of stay		711.50	667.44	577.33	558	201	542	538.33
ALF Admissions		2.83	2.60	2.67	1	1	2	1.75
ALF Dismissals		3.25	2.90	3.67	2	1	1	2.17
ALF Deaths		0.17	0.00	0.33	0	0	0	0.08
ALF Average Daily Census from 35 uni	ts	31.63	34.35	32.91	32.93	31.94	33.00	33.22
Total ALF resident days		962.00	1046.20	998.33	1018	1021	990	1016.75
ALF length of stay		1132.25	1203.02	1266.33	1181	1175	1169	1228.83
Independent Living Units		9.00	8.90	9.00	8	8	8	8.46
Adult Day Care hours		297.19	290.70	307.95	302.00	292.50	341.00	268.65
Therapy A ALOS		21.96	22.03	21.77	17.30	28.00	10.50	19.01
Therapy B ALOS		25.13	23.11	26.00	24.83	19.40	23.50	22.99
Therapy A Units Provided		738.70	933.80	939.33	651	418	356	746.17
Therapy B Units Provided		500.00	479.00	521.00	639	826	818	571.33
Managed Care Units Provided			237.75	185.33	188	176	175	197.83
Number Falls		22.33	25.70	28.00	32	50	30	31.17
Number Fractures		0.17	5.00	0.00	3	2	4	0.92
Residents with Catheters		3.42	6.50	6.67	5	4	3	6.25
Residents with UTI's		5.24	6.50	6.00	5	6	4	5.50
Residents who lost weight		10.67	9.10	9.33	5	11	8	8.42
Residents with increase in ADL's		2.00	1.90	1.33	4	4	1	1.75
Residents Restrained		0.17	0.00	0.00	0	0	0	0.00
Residents with Pressure Ulcers		4.17	6.00	9.67	9	6	7	7.42
	Terrac			0.00	00.40	00.74	00.00	00.40
Average Dailiy Census from 102 units		97.68	99.47	95.37	98.13	99.74	98.00	96.48
Average length of stay		1973.58	1997.03	1984.67	1933	1392	2003	1917.92
Admissions		0.92	2.00	1.67	2	2	0	1.33
Move outs		1.17	1.30	2.00	1	2	2	1.58